

KEBBI STATE BUSINESS ENABLING REFORMS ACTION PLAN 2024												PROGRESS REPORT		
S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	List of Private Sector Contributors	Estimated cost	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	Improved transparency in Land Administration and Land-based Investment Process	(i) Enhance the administration and management of land in Kebbi State, (ii)Improve transparency of property registration	Publish the process for obtaining C of O including all relevant MDA, time frames and costs on the State official website	Provide public access to detailed information on the process of obtaining Certificate of Occupancy in Kebbi State and thereby enhance transparency and efficiency of land administration and property	Individual and corporate owners of land and property	Ministry of Land, Housing and Urban Planning, Kebbi GS	Ministry of Finance, Kebbi State Internal Revenue Service (KIRS)	Kebbi Chamber of Commerce and Industry	Not Applicable	01-01-24	28-02-24	Done	The process for obtaining C of O has been published on the state website	Aim to reduce service delivery time and expedite monitoring of service delivery for improvement
			Publish the process for obtaining construction permits including all relevant MDA, time frames and costs on the State official website	Provide public access to detailed information on the the process of obtaining Construction permits in Kebbi State	Individual and corporate owners of land and property	Ministry of Land, Housing and Urban Planning, Kebbi GS	Ministry of Finance, KIRS	Kebbi State Market Traders Association	Not Applicable	01-01-24	28-02-24	Done	The process for obtaining construction permits has published on the state website	
			Digitalize and index C of Os registered from 1 January 2012 to December 31, 2024	Digitalize and archive 75% of C of O	Individual and corporate owners of land and property	Ministry of Land, Housing and Urban Planning, Kebbi GS	Nigerian Association of Small and Medium Enterprises	N400,000,000	01-01-24	31-12-24		A digital archive has been created and the 80% of C of Os digitally archived		
			Issue Executive Order on FRUA	The Executive Order provides a legal basis for the institution of FRUA practices in Kebbi State	Investors, farmers and land owners	Ministry of Justice	Ministry of Land, Housing and Urban Planning, Ministry of Justice	Not Applicable	01-01-24	30-01-24		An Executive Order establishing FRUA has been passed		
			Institute the Framework for Responsible and Inclusive Land intensive Agriculture (FRILIA)	(i) Establish a Steering Committee on FRILIA (ii) Create an inter-ministerial consultative platform to address FRILIA challenges	Investors, farmers and land owners	Ministry of Land, Housing and Urban Planning, Ministry of Agriculture and Natural Development, Kebbi GS,	Ministry of Justice, Ministry of Finance, Ministry of Commerce, Industry and Tourism, KIRS, Kebbi State Investment Promotion Agency, Office of the Surveyor-General,	N40,000,000	01-01-24	31-12-24		The FRILIA Steering Committee has been successfully established and inaugurated, with membership drawn from relevant MDAs, civil society, and traditional institutions. Efforts are now focused on operationalizing the inter-ministerial consultative platform, with preliminary stakeholder mapping and coordination frameworks underway. No issues were encountered	Finalize and launch the intersectoral consultative platform	
2	Improved regulatory framework for private investment in fiber optic infrastructure	Minimize high cost of infrastructure services as incentive for providing efficient broadband service in Kebbi State	Amend existing legislation or regulations towards limiting aggregate fees for broadband to a maximum of NGN245 per meter	Provide legal basis for limiting costs associated with laying of fibre optic cable in the State	Telecommunication operators, business owners and digital natives	Ministry of Land, Housing and Urban Planning, Kebbi Urban Development Agency (KUDA)	Ministry of Works and Transport, KIRS, Kebbi State Environmental Protection Agency (KES EPA)		Not Applicable	01-01-24	31-12-24	Done	A regulation to waive right of way fees has been passed into law by the Kebbi Urban Development Agency	Engaging with private stakeholders
			Publish on state website procedures, cost and timeline related to obtaining Right of Way (ROW)	Enhance transparency in obtaining Right of Way approvals	Telecommunication operators, business owners and digital natives	Ministry of Land, Housing and Urban Planning, Kebbi Urban Development Agency (KUDA)	Ministry of Works and Transport, KIRS, Kebbi State Environmental Protection Agency (KES EPA)		Not Applicable	01-01-24	31-12-24		The process for application of ROW has been published on the state official website. No issues were encountered	
3	Develop an effective framework for Public Private Partnerships	Establish effective Public-Private Partnership (PPP) framework for the state	Establish a PPP unit within Kebbi Investment Promotion Agency (KIPA)	Issue regulation on PPP pursuant to KPA Law	Investors	KIPA	Ministry of Commerce, Industry and Tourism		Not Applicable	01-01-24	30-06-24	Done	A regulation has been issued on PPP to establish a unit within KIPA	A regulation has been issued on PPP to establish a unit within KIPA
			Amend KIPA law to give it legal backing to lead PPP facilitation	Enact and implement a State Public Private Partnership Law designating KIPA as lead agency for PPP facilitation	Investors	KIPA	Ministry of Commerce, Industry and Tourism		Not Applicable	01-01-24	31-01-24		A law has been passed mandating KIPA as the lead agency for the facilitation of PPP	
			Create PPP disclosure portal of the pipeline projects	KIPA to create a PPP disclosure portal on her website and state official website	Investors	KIPA	Ministry of Commerce, Industry and Tourism		N10,000,000	01-01-24	31-03-24		A disclosure portal has been developed and launched <a href="https://kebbistate.gov.ng/">https://kebbistate.gov.ng/</a>	
			Organize periodic information sessions annually for investors	Engage with stakeholders at least twice in 2024 with a view to removing bureaucratic constraints in the business environment in Kebbi State	Investors	KIPA	Ministry of Commerce, Industry and Tourism, Ministry of Budget and Economic Development		N7,000,000	01-01-24	31-12-24		Two investor/stakeholder meetings were held to engage on how to improve the business environment in the state. No issues were encountered	An investment summit is being planned to bring larger investors to investment opportunities in the state
			Institute aftercare and retention program	Investors require aftercare support and KIPA is expected to dedicate resources and time to providing necessary support to investors	Investors	KIPA	Ministry of Commerce, Industry and Tourism		N1,000,000	01-01-24	31-12-24	Ongoing	Initial steps have been taken by KIPA to identify the needs of existing investors and lay groundwork for the aftercare program. However, a formalised aftercare and retention structure is still being developed, with staff capacity and stakeholder collaboration currently under review.	Finalize the framework for investor aftercare services, including feedback and complaint resolution channels. Allocate dedicated personnel within KIPA to manage investor relations and provide tailored support.
			Develop a Foreign Direct Investment (FDI) Plan	Identify global FDI trends and target potential investors to invest at least \$15 million in the State in order to generate wealth and jobs for the citizens of the State	Investors, MSMEs	KIPA	Ministry of Commerce		500,000.00	01-01-24	30-06-24	Ongoing	The Kibbi state export strategy was developed to guide, ongoing talks with potential investors in viable sectors in the state. The FDI plan is under development	Finalize the FDI strategy and align it with priority export sectors
			Establish State Project Facilitation Fund with a minimum funding of 3% of the total pipeline estimated capital investment	Catalyze public-private investments with facilitation fund and ensure that feasibility study on at least one PPP project is completed	Investors	Ministry of Finance, Ministry of Budget and Economic Development	Ministry of Commerce, Industry and Tourism, KIPA		Not Applicable	01-01-24	30-06-24	Ongoing	A project facilitation fund has been established with a business plan for the fund under development to facilitate utilization of the fund	Finalize and validate the business plan with input from key stakeholders. Develop operational guidelines to ensure transparent and effective fund utilisation
4	Financing Small and Medium Enterprise and Industrial Development	Increase efficiency in governance and improve revenue generation	Establish Kebbi State Asset Management Company (KESAMCO) such that the State begins to generate at least N25 million from State asset in 2024	The asset management company will facilitate long-term credit financing for industrial development and creates an Asset Register to champion the management of all government assets profitably	MSMEs, Investors	Ministry of Justice	Ministry of Budget & Economic Planning, Ministry of Commerce, Industry and Tourism, Ministry of Finance		N35,000,000	01-01-24	30-06-24	Ongoing	Initial groundwork has commenced, with the reform currently in the early stages of planning and institutional alignment. Key deliverables such as the formal creation of KESAMCO and the completion of the Asset Register are still underway, with various factors slowing implementation	Complete the legal and administrative processes for establishing KESAMCO. Initiate the asset identification and valuation process to build the Asset Register.
5	Simplification of State and Local Business Tax Regimes	This reform is aimed at making it easy to understand and make payment for tax in Kebbi State	Streamline all business-related local government charges/fees/taxes into a consolidated demand notice	Generate harmonized Demand Notice	Micro, Small and Medium Enterprises (MSMEs) and investors	KIRS	Ministry of Finance, Ministry of Local Government and Chieftaincy Affairs, Ministry of Justice, Ministry of Budget and Economic Development		Not Applicable	01-01-24	30-06-24	Ongoing	A consolidated and harmonised demand notice has been successfully developed and issued, effectively integrating all business-related taxes, charges, and levies across local governments into a single document for ease of understanding and payment.	Launch a public sensitisation campaign to improve taxpayer awareness and compliance. Monitor adoption and update the notice based on feedback or policy adjustments.
			Develop electronic platform for collection of taxes,levies and fees from businesses and generate automated e- receipts for State and Local Governments	Electronic platform will automate consolidated payment for relevant fees and increase adoption of e-payment of taxes	MSMEs	Kebbi State Internal Revenue Service, Ministry of Local Government and Chieftaincy Affairs,	Ministry of Finance, Ministry of Justice, Ministry of Budget and Economic Development		N900,000,000	01-01-24	31-12-24	enging	The IRS arm of the Kebbi state government has developed a portal for the payment of tax and levies	Make the system more seamless
			Conduct feasibility study and design of rail from Minna to Kebbi	Link and integrate Kebbi State to the national railway infrastructure to ease movement of persons, goods and service	MSMEs	KPA, Ministry of Works and Transport	Ministry of Finance, Ministry of Budget and Economic Development		N100,000,000	01-01-24	31-12-24	Ongoing	Preliminary engagements with the Federal Ministry of Transportation and relevant railway authorities have commenced. A technical team has been constituted to oversee the feasibility assessment. Initial data review and route mapping exercises are underway, with field level technical assessments expected to commence in Q3 2025. Budgetary provisions are being considered for inclusion in the 2026 fiscal year	Finalize route mapping and complete field-level technical assessments. Develop and submit detailed feasibility and environmental impact reports. Engage key stakeholders (State, Federal, and private) for alignment and co-financing opportunities.
6	Develop intermodal transport system	This reform is targeted at introducing rail in the State transport infrastructure towards a more efficient and cost-effective movement of goods												
7	Quick determination of commercial disputes	This reform aims to improve the State Judiciary and strengthen access to an efficient commercial justice system	Develop monthly performance reports for small claims courts from inception of the courts to December 2024	The Judiciary will provide monthly performance reports on the activities of the small claims court on a monthly basis	MSMEs	Kebbi State Judiciary	Ministry of Justice		Not Applicable	01-01-24	31-12-24	Done	The State Judiciary has launched a dedicated website featuring operational details and performance metrics (litigation indicators and execution judgements) of the small claims courts. Reports for the year 2024 have already been updated, ensuring transparency and public access to judicial performance data.	Maintain consistent monthly updates on the Judiciary website.
			Publish on the State Judiciary website monthly performance reports for small claims courts	The judiciary will publish performance reports on the activities of the small claims court on a monthly basis	MSMEs	Kebbi State Judiciary	Ministry of Justice		Not Applicable	01-01-24	31-12-24			Expand reporting scope to include case timelines, resolution rates, and user satisfaction metrics.
			The state judiciary's small claims court performance report will include the time to disposition indicator showing that cases are disposed of within 60 days	The small claims court magistrates are to ensure at least 50% performance achievement	MSMEs	Kebbi State Judiciary	Ministry of Justice		Not Applicable	01-01-24	31-12-24			Institutionalise a digital dashboard to track commercial case performance in real time.
			The small claims court performance report will also include execution indicator showing the execution of judgments within 30 days	The small claims court magistrates are to ensure at least 50% performance achievement	MSMEs	Kebbi State Judiciary	Ministry of Justice		Not Applicable	01-01-24	31-12-24			