



BUSINESS ENABLING REFORM ACTION PLAN (BERAP) (2026 CYCLE)

-State Action on Business Enabling Reforms (SABER) Program-





BERAP 2026 CYCLE



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This BERAP was developed in consultation with the Private Sector in Kebbi State.

Authorised Signature

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BERAP 2026 REFORM AREAS



EASE OF BUSINESS
REGISTRATION AND
PERMITS (PHASE II)



IMPROVED LAND AND
PROPERTY REGISTRATION
TRANSPARENCY (PHASE II)



TAXATION AND REVENUE
HARMONIZATION



AGRICULTURE —
FRAMEWORK FOR
RESPONSIBLE AND
INCLUSIVE LAND
INTENSIVE AGRICULTURE
(FRILIA) SCALE-UP



IMPROVED REGULATORY
FRAMEWORK FOR PUBLIC
PRIVATE PARTNERSHIPS
(PPP) (PHASE II)

Reform 1

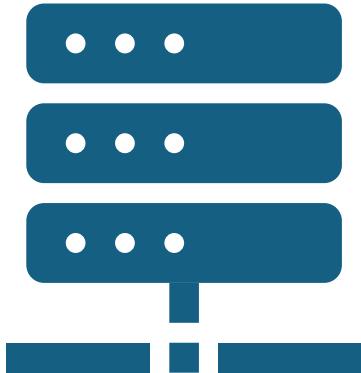
Reform 2

Reform 3

Reform 4

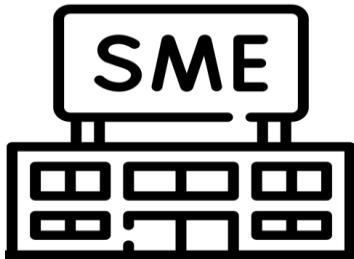
Reform 5

BERAP 2026 REFORM AREAS



IMPROVED REGULATORY
FRAMEWORK FOR PRIVATE
INVESTMENT IN FIBER OPTIC
INFRASTRUCTURE

Reform 6



MSME SUPPORT & ACCESS TO
FINANCE

Reform 7



SKILLS & WORKFORCE
READINESS

Reform 8

BERAP 2026: REFORM 1



Reform 1: Ease Of Business Registration And Permits (Phase II)



Reform Objectives



Reduce time and cost for registration and regulatory approvals; increase formalization of informal businesses in the state.

Deliverables



1. Upgrade the One-Stop Center for Business Registration and Permit Center in Birnin Kebbi to a single window by Q2 2026.
2. Integrate payment gateway & business support helpdesk by Q3 2026.
3. Launch targeted outreach campaign to 2,000+ informal traders across 5 major markets by Q3 2026
4. Establish sectoral registration desks (Trade, Agriculture, Services, ICT) by Q1 2026.

Expected Impacts



1. Reduce the average time for business registration from 14 days to ≤ 3 days.
2. Increase the volume of official registrations by at least 25% compared to the previous year.
3. 80% of registrations processed through single-window digital platform

BERAP 2026: REFORM 2



Reform 2: Improved Land and Property Registration Transparency (Phase II)



Reform Objectives



Enhance transparency and efficiency of land and property registration processes in the state.

Deliverables



1. Complete Land Information System (LIS) rollout across all 21 Local Government Areas by Q3 2026.
2. Digitize 100% of existing Certificate of Occupancy (CofO) records in pilot zones (Birnin Kebbi, Argungu, Yauri) by Q4 2026.
3. Train 150+ personnel in the Ministry of Lands and Urban Development on new system and customer service protocols by Q2 2026.
4. Launch a public awareness campaign on digital property registration via radio, town halls, and community leaders by Q3 2026.

Expected Impacts



1. Average time for property registration down to 12 months (from 18+ months in 2025).
2. 50% of land records digitized and accessible in the digital archive.
3. +25% increase in Certificates of Occupancy (CofO) issuance vs. 2025 baseline

BERAP 2026: REFORM 3



Reform 3: Taxation and Revenue Harmonization



Reform Objectives



Simplify tax compliance processes and increase adoption of electronic payment platforms for state and local government revenue.

Deliverables



1. Train 200+ tax officers on harmonized tax system to enhance efficiency and accountability by Q1 2026.
2. Conduct taxpayer education workshops with 1,000+ business owners on consolidated tax system and compliance benefits by Q2 2026.
3. Publish quarterly Tax Compliance Dashboard (registrations, payments, resolution times) by Q3 2026.

Expected Impacts



1. +15% increase in adoption rate of Consolidated Demand Notice (CDN) platform
2. 30% reduction in average annual time businesses spend on tax compliance activities (data collection, return preparation, filing).
3. 90% of registered businesses receive single consolidated tax notice (vs. multiple separate demands)

BERAP 2026: REFORM 4

Reform 4: Agriculture — Framework for Responsible and Inclusive Land Intensive Agriculture (FRILIA) Scale-Up



Reform Objectives



Secure smallholder land rights and increase sustainable agricultural production through responsible land management practices.

Deliverables



1. Introduce and educate farmers on eco-friendly farming methods (conservation agriculture, integrated pest management, soil health) by Q2 2026.
2. Complete land tenure pilot for 300 smallholder farmers with legal documentation by Q3 2026.
3. Train 10,000 farmers on good agricultural practices targeting productivity improvement and environmental sustainability by Q3 2026.
4. Develop and operationalize 5 direct market channels linking smallholders to buyers, processors, and export markets by Q4 2026
5. Establish Farmer Field Schools in 10 LGAs for peer-to-peer learning Q4 2026

Expected Impacts



1. 90% completion rate for 10,000-farmer training program on sustainable practices.
2. 100% of 300 targeted smallholder farmers receive documented, legally recognized land tenure agreements within 18 months.
3. +15% average increase in crop yield OR 20% reduction in fertilizer/pesticide use among trained farmers within one growing season.
4. 5 new direct market access channels established (contracts, cooperatives, digital platforms)

BERAP 2026: REFORM 5

Reform 5: Improved Regulatory Framework For Public Private Partnerships (PPP) (Phase II)



Reform Objectives



Mobilize private investment for public infrastructure projects through transparent and bankable PPP frameworks.

Deliverables



1. Publish PPP project pipeline showcasing top 10 bankable projects (e.g., Agro-Processing Zones, Renewable Energy, Water Infrastructure) by Q1 2026.
2. Establish and operationalize State Project Facilitation Fund with N300M seed capital by Q3 2026.
3. Host 4 PPP investor roadshows targeting domestic and international investors Q3 2026.
4. Prepare and tender 2 priority PPP projects with full feasibility studies and value-for-money assessments by Q4 2026

Expected Impacts

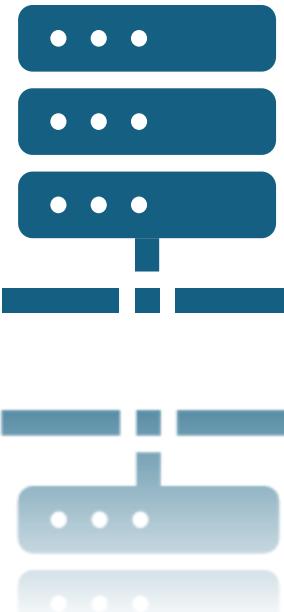


1. Host/conduct at least 4 PPP sensitization events (workshops, webinars, roundtables) annually.
2. 3 legally binding MOUs signed with reputable private sector entities within fiscal year.
3. N1.5B+ in committed private investment via PPPs by end-2026

BERAP 2026: REFORM 6



Reform 6: Improved Regulatory Framework for Private Investment in Fiber Optic Infrastructure



Reform Objectives



Improve digital connectivity infrastructure for businesses, schools, and public institutions across the state.

Deliverables



1. Establish an online platform to facilitate the Right of Way (ROW) application process by Q3 2026.
2. Fast-track permit approvals for fiber deployment (target: ≤14 days from application to approval) by Q3 2026.
3. Collaborate with 3+ private telecom/fiber investors to set deployment targets and track progress by Q3 2026.
4. Provide targeted incentives for last-mile Internet Service Provider (ISP) infrastructure build-out in underserved LGAs by Q4 2026.
5. Organize public information campaigns via radio, social media, and community engagement to promote digital connectivity benefits by Q2 2026.

Expected Impacts

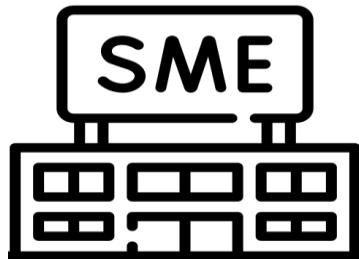


1. 85% of all new Right-of-Way (ROW) applications processed exclusively through online platform within 6 months of launch
2. +25% increase in new non-Gigabit Passive Optical Network (GPON) fiber optic cable deployment (km).
3. 150+ additional public institutions connected (schools, Primary Health Centers, government offices).

BERAP 2026: REFORM 7



Reform 7: MSME Support & Access to Finance



Reform Objectives



Strengthen MSME growth, productivity, and market access through financial support and business development services.

Deliverables



1. Launch MSME Growth Fund with matching grants (50% matching) for business expansion and equipment by Q3 2026.
2. Establish Business Development Clinics in 5 LGAs offering e-commerce support, digital marketing, and business plan development by Q3 2026.
3. Link 200+ MSMEs to aggregator platforms (e-commerce, supply chain, export markets) by Q4 2026.
4. Create MSME database for targeted support and monitoring by Q3 2026.
5. Partner with financial institutions to provide low-interest loans with simplified collateral requirements by Q4 2026

Expected Impacts



1. 500 MSMEs directly supported through grants, training, and market linkages.
2. 30% of supported MSMEs report revenue growth within 12 months.
3. N500M+ in matching grants and low-interest loans disbursed to MSMEs

BERAP 2026: REFORM 8

Reform 8: Skills & Workforce Readiness



Reform Objectives



Improve skills and employability of youth for priority sectors (Digital Economy, Agribusiness, Manufacturing, Services).

Deliverables



1. Deploy short vocational training modules (3–6 months) in Digital Skills, Agribusiness, and Technical Trades for 5,000 youth by Q3 2026.
2. Introduce employer apprenticeship incentive scheme offering tax rebates and stipend co-funding for 500 apprenticeships by Q4 2026.
3. Partner with industry stakeholders to design curricula aligned with market needs Q2.
4. Establish 10 Skills Acquisition Centers in strategic LGAs with modern equipment by Q4 2026.
5. Track and report employment outcomes via quarterly tracer studies Q4 2026.

Expected Impacts



1. 5,000 youths trained in vocational and technical skills aligned with labor market demand.
2. 5,000 youths trained in vocational and technical skills aligned with labor market demand.
3. 50+ employers engaged through apprenticeship incentive scheme.